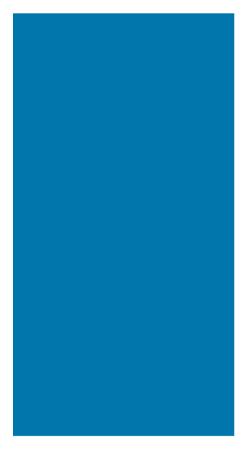
#### THE DOBSON ASSOCIATION, INC.

FINANCIAL STATEMENTS AS OF DECEMBER 31, 2021 AND FOR THE YEAR THEN ENDED

(WITH SUMMARIZED COMPARATIVE TOTALS AS OF DECEMBER 31, 2020 AND FOR THE YEAR THEN ENDED)





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### THE DOBSON ASSOCIATION, INC.

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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of The Dobson Association, Inc.

#### **Opinion**

We have audited the accompanying financial statements of The Dobson Association, Inc. (an Arizona Corporation), which comprise the balance sheet as of December 31, 2021, and the related statements of revenues, expenses and changes in fund balances and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Dobson Association, Inc. as of December 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Report on Summarized Comparative Information**

We have previously audited The Dobson Association, Inc.'s December 31, 2020 financial statements, and we expressed an unmodified opinion on those financial statements in our report dated April 2, 2021. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2020, is consistent, in all material respects, with the audited financial statements from which it has been derived.

#### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of The Dobson Association, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about The Dobson Association, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

#### Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of The Dobson Association, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about The Dobson Association, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

#### **Disclaimer of Opinion on Supplementary Information**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary statement of revenues, expenses and changes in fund balances, on pages 15 - 19, which is the responsibility of the Association's management, is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the financial statements, and, accordingly we do not express an opinion or provide any assurance on it.

#### Disclaimer of Opinion on Required Supplementary Information

Accounting principles generally accepted in the United States of America require that information on future major repairs and replacements of common property, on page 14, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Financial Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Gilbert, Arizona April 6, 2022

Butler Hansen, PLC

### THE DOBSON ASSOCIATION, INC. BALANCE SHEET DECEMBER 31, 2021

#### DECEMBER 31, 2021 (WITH SUMMARIZED COMPARATIVE TOTALS AT DECEMBER 31, 2020)

|                                          | (  | Operating<br>Fund | erve for Asset  | Water<br>Fund | Capital<br>Fund |    | Total<br>2021 |    | Restated<br>Total<br>2020 |
|------------------------------------------|----|-------------------|-----------------|---------------|-----------------|----|---------------|----|---------------------------|
| ASSETS                                   |    |                   | <br>            |               | <br>            |    |               |    |                           |
| CURRENT ASSETS                           |    |                   |                 |               |                 |    |               |    |                           |
| Cash and Cash Equivalents                | \$ | 664,965           | \$<br>997,833   | \$<br>23,573  | \$<br>263,100   | \$ | 1,949,471     | \$ | 2,127,136                 |
| Certificates of Deposit                  |    | -                 | -               | -             | 751,897         |    | 751,897       |    | -                         |
| Short-Term Investments                   |    | 547,445           | 1,404,592       | -             | -               |    | 1,952,037     |    | 3,101,079                 |
| Accounts Receivable, Net of Allowance of |    |                   |                 |               |                 |    |               |    |                           |
| \$71,787 and \$77,741 - 2021 and 2020,   |    |                   |                 |               |                 |    |               |    |                           |
| respectively                             |    | 107,455           | -               | -             | -               |    | 107,455       |    | 93,803                    |
| Commercial Assessments Receivable        |    | -                 | -               | -             | -               |    | -             |    | 1,277                     |
| Accrued Interest                         |    | 162               | 540             | -             | -               |    | 702           |    | 7,936                     |
| Prepaid Expenses                         |    | 43,380            | -               | -             | -               |    | 43,380        |    | 84,244                    |
| Inventory                                |    | 3,877             | -               | -             | -               |    | 3,877         |    | 1,183                     |
| Other Assets                             |    | 166               | -               | -             | 211             |    | 377           |    | 2,287                     |
| Interfund Balance                        |    | (21,573)          | <br>(4,304)     | <br>4,612     | <br>21,265      |    | -             |    | <del>-</del>              |
| TOTAL CURRENT ASSETS                     |    | 1,345,877         | <br>2,398,661   | <br>28,185    | <br>1,036,473   |    | 4,809,196     |    | 5,418,945                 |
| OTHER ASSETS                             |    |                   |                 |               |                 |    |               |    |                           |
| Net Property and Equipment               |    | 2,423,730         | _               | _             | _               |    | 2,423,730     |    | 2,405,295                 |
| Property and Equipment, In Process       |    | 2,123,730         | _               | _             | _               |    | 2,123,730     |    | 10,286                    |
| Troporty and Equipment, in Tropost       |    |                   | <br>            | <br>          | <br>            |    |               |    | 10,200                    |
| TOTAL OTHER ASSETS                       |    | 2,423,730         | <br>            | <br>          | <br>            |    | 2,423,730     |    | 2,415,581                 |
| TOTAL ASSETS                             | \$ | 3,769,607         | \$<br>2,398,661 | \$<br>28,185  | \$<br>1,036,473 | \$ | 7,232,926     | \$ | 7,834,526                 |
| LIABILITIES AND FUND BALANCES            |    |                   |                 |               |                 |    |               |    |                           |
| CURRENT LIABILITIES                      |    |                   |                 |               |                 |    |               |    |                           |
| Accounts Payable                         | \$ | 48,065            | \$<br>75,210    | \$<br>-       | \$<br>_         | \$ | 123,275       | \$ | 11,531                    |
| Accrued Expenses                         |    | 87,884            | 107,762         | _             | -               |    | 195,646       |    | 162,726                   |
| Prepaid Member Assessments               |    | 384,693           | -               | _             | -               |    | 384,693       |    | 458,746                   |
| Prepaid Newsletter Advertising           |    | 4,460             | -               | _             | -               |    | 4,460         |    | 11,144                    |
| Prepaid Preschool Tuition                |    | -                 | -               | _             | -               |    | -             |    | 1,688                     |
| Prepaid Commercial Assessments           |    | -                 | -               | _             | -               |    | -             |    | 4,010                     |
| Other Liabilities                        |    | 26,593            | <br>            | <br>          | <br>            |    | 26,593        |    | 150                       |
| TOTAL CURRENT LIABILITIES                |    | 551,695           | <br>182,972     | <br>          | <br>            | _  | 734,667       | _  | 649,995                   |
| FUND BALANCES                            |    |                   |                 |               |                 |    |               |    |                           |
| TOTAL FUND BALANCES                      |    | 3,217,912         | 2,215,689       | 28,185        | 1,036,473       |    | 6,498,259     |    | 7,184,531                 |
| TOTAL FORD BALANCES                      |    | 2,417,714         | <br>2,213,009   | <br>20,103    | <br>1,030,773   |    | 0,770,433     |    | 7,104,331                 |
| TOTAL LIABILITIES AND FUND BALANCES      | \$ | 3,769,607         | \$<br>2,398,661 | \$<br>28,185  | \$<br>1,036,473 | \$ | 7,232,926     | \$ | 7,834,526                 |
|                                          |    |                   |                 | ·             |                 |    |               |    |                           |

|                                          |    |                   |    |                |               |    |                 |                 |    | Restated       |
|------------------------------------------|----|-------------------|----|----------------|---------------|----|-----------------|-----------------|----|----------------|
|                                          | C  | Operating<br>Fund |    | erve for Asset | Water<br>Fund |    | Capital<br>Fund | Total<br>2021   |    | Total<br>2020  |
| REVENUES                                 |    |                   |    |                | <br>          | -  |                 |                 |    |                |
| Homeowner Assessments                    | \$ | 2,734,876         | \$ | -              | \$<br>-       | \$ | -               | \$<br>2,734,876 | \$ | 2,733,672      |
| Commercial Assessments                   |    | 35,834            |    | -              | -             |    | -               | 35,834          |    | 43,010         |
| Service Charges, Transfer and Other Fees |    | 244,009           |    | -              | -             |    | -               | 244,009         |    | 217,361        |
| Investment Income                        |    | 355               |    | 725            | 9             |    | 3,382           | 4,471           |    | 42,223         |
| Social and Recreational Activities       |    | 71,194            |    | -              | -             |    | -               | 71,194          |    | 37,543         |
| Rental Registration Fees                 |    | 1,575             |    | -              | -             |    | -               | 1,575           |    | 4,200          |
| Facility and Equipment Rental Income     |    | 18,403            |    | -              | -             |    | -               | 18,403          |    | 5,480          |
| Preschool Tuition Income                 |    | 49,655            |    | -              | -             |    | -               | 49,655          |    | 27,362         |
| Newsletter Advertising                   |    | 56,184            |    | -              | -             |    | -               | 56,184          |    | 44,340         |
| Other Income                             |    | 9,183             |    | -              | <br>-         |    | -               | <br>9,183       |    | 10,604         |
| TOTAL REVENUES                           |    | 3,221,268         |    | 725            | <br>9         |    | 3,382           | <br>3,225,384   |    | 3,165,795      |
| EXPENSES                                 |    |                   |    |                |               |    |                 |                 |    |                |
| Administrative                           |    | 1,038,092         |    | 26             | 752           |    | 25              | 1,038,895       |    | 1,012,346      |
| Board of Directors                       |    | 56,406            |    | -              | 732           |    |                 | 56,406          |    | 45,237         |
| Lakes                                    |    | 103,034           |    |                | 7,236         |    |                 | 110,270         |    | 121,093        |
| Landscaping                              |    | 526,249           |    |                | 7,230         |    |                 | 526,249         |    | 327,278        |
| Maintenance                              |    | 465,240           |    | 80             | _             |    | _               | 465,320         |    | 636,722        |
| Preschool                                |    | 60,389            |    | 80             | -             |    | _               | 60,389          |    | 53,357         |
| Recreation                               |    | 381,192           |    | -              | -             |    | -               | 381,192         |    | 350,631        |
| Utilities                                |    | 257,453           |    | -              | -             |    | -               | 257,453         |    | 289,663        |
| Watercraft                               |    | 2,287             |    | -              | -             |    | -               | 2,287           |    | 289,003<br>142 |
|                                          |    |                   |    | -              | -             |    | -               |                 |    |                |
| Depreciation                             |    | 267,338           |    | -              | -             |    | -               | 267,338         |    | 271,767        |
| Bad Debt Expense                         |    | (5,576)           |    | -              | -             |    | -               | (5,576)         |    | 20,830         |
| Loss on Asset Disposal                   |    | -                 |    | -              | 5.025         |    | -               |                 |    | 478            |
| Water Conservation Fund Expenses         |    | -                 |    | -              | 5,027         |    | -               | 5,027           |    | 12,890         |
| Capital Fund Expenses                    |    | -                 |    |                | -             |    | -               |                 |    | 42,289         |
| Reserve Fund Expenses                    |    | -                 |    | 746,406        | <br>-         | -  |                 | <br>746,406     | -  | 98,624         |
| TOTAL EXPENSES                           |    | 3,152,104         |    | 746,512        | <br>13,015    |    | 25              | <br>3,911,656   |    | 3,283,347      |
| EXCESS (DEFICIT) OF REVENUES             |    |                   |    |                |               |    |                 |                 |    |                |
| OVER EXPENSES                            |    | 69,164            |    | (745,787)      | (13,006)      |    | 3,357           | (686,272)       |    | (117,552)      |
| FUND BALANCES, BEGINNING OF YEAR         |    | 3,670,801         |    | 2,696,956      | 21,191        |    | 795,583         | 7,184,531       |    | 7,302,083      |
| TRANSFERS BETWEEN FUNDS                  |    |                   |    |                |               |    |                 |                 |    |                |
| Capitalized Fixed Asset Transfers        |    | 275,487           |    | (275,487)      | _             |    | _               | _               |    | _              |
| Contributions To Reserves                |    | (440,000)         |    | 540,007        | _             |    | (100,007)       | _               |    | _              |
| Contributions to Capital Fund            |    | (337,540)         |    | -              | _             |    | 337,540         | _               |    | _              |
| Contributions to Water Conservation Fund |    | (20,000)          |    | _              | 20,000        |    | -               | _               |    | _              |
| TOTAL TRANSFERS BETWEEN FUNDS            |    | (522,053)         | _  | 264,520        | 20,000        |    | 237,533         | -               |    | -              |
| FUND BALANCES, END OF YEAR               | \$ | 3,217,912         | \$ | 2,215,689      | \$<br>28,185  | \$ | 1,036,473       | \$<br>6,498,259 | \$ | 7,184,531      |

### THE DOBSON ASSOCIATION, INC. STATEMENT OF CASH FLOWS

### FOR THE YEAR ENDED DECEMBER 31, 2021

#### (WITH SUMMARIZED COMPARATIVE TOTALS FOR THE YEAR ENDED DECEMBER 31, 2020)

|                                                                                  | (  | Operating<br>Fund | erve for Asset  | Water<br>Fund  | Capital<br>Fund |             | •  |             | Restated<br>Total<br>2020 |             |
|----------------------------------------------------------------------------------|----|-------------------|-----------------|----------------|-----------------|-------------|----|-------------|---------------------------|-------------|
| CASH FLOWS FROM OPERATING ACTIVITIES  Excess (Deficit) of Revenues Over Expenses | \$ | 69,164            | \$<br>(745,787) | \$<br>(13,006) | \$              | 3,357       | \$ | (686,272)   | \$                        | (117,552)   |
| Adjustments to Reconcile Excess (Deficit) of                                     |    |                   |                 |                |                 |             |    |             |                           |             |
| Revenues Over Expenses to Cash Provided                                          |    |                   |                 |                |                 |             |    |             |                           |             |
| (Used) by Operating Activities:                                                  |    |                   |                 |                |                 |             |    |             |                           |             |
| Depreciation                                                                     |    | 267,338           | _               | -              |                 | _           |    | 267,338     |                           | 271,767     |
| Bad Debt Expense                                                                 |    | (5,576)           | _               | _              |                 | _           |    | (5,576)     |                           | 20,830      |
| Loss on Asset Disposal                                                           |    | -                 | _               | -              |                 | _           |    | -           |                           | 478         |
| Changes in Operating Assets and Liabilities:                                     |    |                   |                 |                |                 |             |    |             |                           |             |
| (Increase)/Decrease In:                                                          |    |                   |                 |                |                 |             |    |             |                           |             |
| Accounts Receivable                                                              |    | (8,216)           | -               | -              |                 | -           |    | (8,216)     |                           | (36,861)    |
| Commercial Assessments Receivable                                                |    | 1,277             | -               | -              |                 | -           |    | 1,277       |                           | 638         |
| Accrued Interest                                                                 |    | 3,294             | 3,940           | -              |                 | -           |    | 7,234       |                           | (7,936)     |
| Prepaid Expenses                                                                 |    | 40,864            | -               | -              |                 | -           |    | 40,864      |                           | (62,736)    |
| Inventory                                                                        |    | (1,590)           | -               | -              |                 | -           |    | (1,590)     |                           | 2,095       |
| Other Assets                                                                     |    | 1,017             | -               | -              |                 | (71)        |    | 946         |                           | 280         |
| Increase/(Decrease) In:                                                          |    |                   |                 |                |                 |             |    |             |                           |             |
| Accounts Payable                                                                 |    | 39,250            | 72,494          | -              |                 | -           |    | 111,744     |                           | (17,284)    |
| Accrued Expenses                                                                 |    | (67,675)          | 100,595         | -              |                 | -           |    | 32,920      |                           | 85,680      |
| Prepaid Member Assessments                                                       |    | (74,053)          | -               | -              |                 | -           |    | (74,053)    |                           | 3,260       |
| Prepaid Commercial Assessments                                                   |    | (4,010)           | -               | -              |                 | -           |    | (4,010)     |                           | 4,010       |
| Prepaid Newsletter Advertising                                                   |    | (6,684)           | -               | -              |                 | -           |    | (6,684)     |                           | 3,822       |
| Prepaid Preschool Tuition                                                        |    | (1,688)           | -               | -              |                 | -           |    | (1,688)     |                           | 1,688       |
| Other Liabilities                                                                |    | 26,443            | <br>            | <br>           |                 |             |    | 26,443      |                           | (3,095)     |
| Net Cash Provided (Used) by Operating Activities                                 |    | 279,155           | <br>(568,758)   | <br>(13,006)   | _               | 3,286       |    | (299,323)   |                           | 149,084     |
| CASH FLOWS FROM INVESTING ACTIVITIES                                             |    |                   |                 |                |                 |             |    |             |                           |             |
| Purchases of Certificates of Deposit                                             |    | _                 | _               | _              |                 | (1,000,000) |    | (1,000,000) |                           | _           |
| Proceeds from Maturity of Certificates of Deposit                                |    | _                 | _               | _              |                 | 250,573     |    | 250,573     |                           | _           |
| Purchases of Investments                                                         |    | (987,132)         | (2,258,497)     | _              |                 | (3)         |    | (3,245,632) |                           | (5,965,562) |
| Proceeds from Maturity of Investments                                            |    | 1,228,042         | 3,066,687       | -              |                 | 99,945      |    | 4,394,674   |                           | 6,613,726   |
| Reinvested Interest Earned                                                       |    | -                 | _               | -              |                 | (2,470)     |    | (2,470)     |                           | (29,914)    |
| Purchase of Property and Equipment                                               |    | (275,487)         | _               | -              |                 | -           |    | (275,487)   |                           | (419,864)   |
| Net Cash Provided (Used) by Investing Activities                                 | -  | (34,577)          | 808,190         | _              |                 | (651,955)   |    | 121,658     |                           | 198,386     |
| , , ,                                                                            |    |                   |                 |                |                 |             |    |             |                           |             |
| CASH FLOWS FROM FINANCING ACTIVITIES                                             |    |                   |                 |                |                 |             |    |             |                           |             |
| Capitalized Fixed Asset Transfers                                                |    | 275,487           | (275,487)       | -              |                 | -           |    | -           |                           | -           |
| Contributions To Reserves                                                        |    | (440,000)         | 540,007         | -              |                 | (100,007)   |    | -           |                           | -           |
| Contributions to Capital Fund                                                    |    | (337,540)         | -               | -              |                 | 337,540     |    | -           |                           | -           |
| Contributions to Water Conservation Fund                                         |    | (20,000)          | -               | 20,000         |                 | -           |    | -           |                           | -           |
| Change in Interfund Balance                                                      |    | 6,597             | <br>11,994      | <br>(4,612)    |                 | (13,979)    |    | -           |                           | -           |
| Net Cash Provided (Used) by Financing Activities                                 |    | (515,456)         | <br>276,514     | <br>15,388     |                 | 223,554     |    |             |                           |             |
| NET INCREASE (DECREASE) IN CASH                                                  |    | (270,878)         | 515,946         | 2,382          |                 | (425,115)   |    | (177,665)   |                           | 347,470     |
| CASH AND CASH EQUIVALENTS,                                                       |    |                   |                 |                |                 |             |    |             |                           |             |
| BEGINNING OF YEAR                                                                |    | 935,843           | <br>481,887     | <br>21,191     |                 | 688,215     |    | 2,127,136   |                           | 1,779,666   |
| CASH AND CASH EQUIVALENTS,                                                       |    |                   |                 |                |                 |             |    |             |                           |             |
| END OF YEAR                                                                      | \$ | 664,965           | \$<br>997,833   | \$<br>23,573   | \$              | 263,100     | \$ | 1,949,471   | \$                        | 2,127,136   |
| SUPPLEMENTARY INFORMATION                                                        |    |                   |                 |                |                 |             |    |             |                           |             |
| Income Taxes Paid                                                                | \$ | -                 | \$<br>-         | \$<br>-        | \$              | -           | \$ | -           | \$                        | -           |
| Interest Expense Paid                                                            | \$ | -                 | \$<br>-         | \$<br>-        | \$              | -           | \$ | -           | \$                        | -           |
|                                                                                  |    |                   |                 |                |                 |             |    |             |                           |             |

#### NOTE 1 – NATURE OF THE ORGANIZATION

The Dobson Association, Inc., a not-for-profit homeowners' association, was incorporated April 17, 1973. The Association provides for the operation, maintenance and preservation of recreational facilities, lakes, property and common areas within the community of Dobson Ranch. The Association consists of 4,955 billable units owned by residents, located on approximately 2,000 acres in Mesa, Arizona. The Association is managed by a paid staff, with the Board of Directors providing oversight and policy making. The Board of Directors also approves and implements an annual financial budget from which the Association operates.

#### NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Fund Accounting**

The Association's governing documents provide certain guidelines for governing its financial activities. To ensure observance of limitations and restrictions on the use of financial resources, the Association maintains its accounts using fund accounting. Financial resources are classified for accounting and reporting purposes using the following funds established according to their nature and purpose:

#### Operating Fund

The Operating Fund is used to account for financial resources available for the general operations of the Association.

#### Reserve for Asset Replacement Fund

The Reserve for Asset Replacement Fund is used to account for the use and accumulation of funds for future major repairs and replacements.

#### Water Fund

The Water Fund is used to account for water conservation activities.

#### Capital Fund

The Capital Fund is used to account for the financial transactions of new common property and equipment purchased by the Association, community beautification and landscaping activities.

#### Accounts Receivable

The annual budget and member assessments are approved by the Board of Directors. Association members are subject to quarterly assessments to provide funds for the Association's operating expenses, future capital acquisitions, and major repairs and future replacements. Assessments receivable at December 31, 2021, represent fees due from homeowners. The Association accounts for receivables on the cost basis. Receivables are considered delinquent after 90 days, at which time the Association pursues collection. Receivables are reviewed regularly and the Association establishes an allowance for doubtful accounts on receivables based on an estimate of accounts which will not be fully collected. Accounts are written-off when a homeowner enters bankruptcy or foreclosure. Any excess assessments at year end are retained by the Association for use in the succeeding year.

#### Prepaid Assessments and Revenue Recognition

Payments received by the Association prior to the assessment due date are properly not recognized as revenue until the corresponding assessment is made by the Association and are classified as Prepaid Assessments. Revenue from assessments, allocated to either the operating or reserve fund, is recognized as the performance obligation to maintain the community and to provide ongoing services is considered completed, generally on a quarterly basis.

#### NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Cash and Cash Equivalents

For purposes of the statement of cash flows, the Association considers cash in operating bank accounts, money market accounts, cash on hand, and certificates of deposit, purchased with original maturity dates of three months or less, as cash and cash equivalents.

#### Certificates of Deposit

The Association invests in certificates of deposit that generally mature in three years or less. The Association intends to hold certificates of deposit until maturity. Certificates of deposit are recorded at cost.

#### Inventory

Inventory consists primarily of movie and similar local activity tickets and is stated at the lower of cost or net realizable value. Cost is determined under the first-in, first-out (FIFO) method.

#### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

#### Property and Equipment

The Association capitalizes all common real property purchased with Association funds, to which it has title or other evidence of ownership, and with a cost of \$10,000 or more. Purchased real property is recorded at cost and depreciated using the straight-line depreciation method over the useful life of the asset.

At December 31, 2021 and 2020, the common real property capitalized consisted of:

- (A) La Casita Community Center
- (B) The Saratoga Recreation Center
- (C) The Los Altos Recreation Center
- (D) Various other real property improvements

Property not capitalized consists of land, landscape rights-of-way and seven lakes.

The Association also capitalizes personal property with a purchase price of \$5,000 or more that it acquires. Purchased personal property and equipment is recorded at cost and depreciated using the straight-line depreciation method over the useful lives of the property and equipment ranging from 3 to 30 years.

#### Investments

The Association classifies investments as held-to-maturity. Held-to-maturity investments include debt securities that the Association has the positive intent and the ability to hold to maturity. Held-to-maturity investments are recorded at cost and any discount or premium is amortized over the life of the investment. In accordance with generally accepted accounting principles, any gain or loss in the fair market value of the securities subsequent to their purchase is not recognized unless a gain or loss is realized via the sale of any securities prior to maturity. Also, any unrealized gain or loss would be recognized in the event that the Board changed the designation of these investments to other than held-to-maturity. Investments with maturity dates not exceeding one year are classified as short-term investments.

#### NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Fair Value Measurement

The Association measures the fair value of its investments in accordance with FASB ASC 820, *Fair Value Measurement*. The standard provides a hierarchy for prioritizing inputs to valuation techniques:

- Level 1 inputs are unadjusted quoted prices in active markets for identical assets or liabilities.
- Level 2 inputs are unadjusted quoted prices in inactive markets or significant observable market data.
- Level 3 inputs are significant unobservable data.

Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

#### Date of Management's Review

Subsequent events have been evaluated through April 6, 2022, which is the date the financial statements were available to be issued.

#### **Summarized Comparative Information**

The financial statements include certain prior year summarized comparative information in total, but not by fund category. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Association's financial statements for the year ended December 31, 2020, from which the summarized information was derived.

#### NOTE 3 – CASH AND CASH EQUIVALENTS

As of December 31, 2021 and 2020, the cash and cash equivalent balances were as follows:

|                                                                                              |                                     | 2021                         |                                       |                                     |  |  |  |  |  |  |
|----------------------------------------------------------------------------------------------|-------------------------------------|------------------------------|---------------------------------------|-------------------------------------|--|--|--|--|--|--|
|                                                                                              | Operating                           | Reserve and Other Funds      | Total                                 | Total                               |  |  |  |  |  |  |
| General Checking Accounts<br>General Savings Accounts<br>Money Market Accounts<br>Petty Cash | \$ 242,733<br>1<br>421,196<br>1,035 | \$ 277,877<br>-<br>1,006,629 | \$ 520,610<br>1<br>1,427,825<br>1,035 | \$ 430,756<br>1<br>1,695,899<br>480 |  |  |  |  |  |  |
| Total                                                                                        | \$ 664,965                          | \$ 1,284,506                 | \$ 1,949,471                          | \$ 2,127,136                        |  |  |  |  |  |  |

The cash listed as operating is available for current operations and is not bound by any restriction or designation. Cash listed as reserve and other is designated by the Board of Directors for future major repairs and replacements and is generally not available for current operations.

#### NOTE 4 – CERTIFICATES OF DEPOSIT

At December 31, 2021, the Association had \$751,897 in certificates of deposit. The certificates of deposit outstanding at December 31, 2021 are reported in the capital fund, mature at various dates throughout 2022, and earn interest at rates ranging from 0.35% to 0.45%.

#### **NOTE 5 – INVESTMENTS**

Held-to-maturity investments consisted of the following at December 31, 2021:

|                         | O    | Operating Reserve for |       |               |       |           |  |
|-------------------------|------|-----------------------|-------|---------------|-------|-----------|--|
|                         | Fund |                       | Asset | t Replacement | Total |           |  |
| Certificates of Deposit | \$   | 547,445               | \$    | 1,284,607     | \$    | 1,832,052 |  |
| US Treasury Bills       |      | -                     |       | 119,985       |       | 119,985   |  |
| Total Investments       | \$   | 547,445               | \$    | 1,404,592     | \$    | 1,952,037 |  |

The maturity dates of negotiable certificates of deposit and US Treasury Bills are as follows:

| Less than one year   | \$<br>1,719,604 |
|----------------------|-----------------|
| One to five years    | 232,433         |
| Total                | 1,952,037       |
| Unamortized Premium  | -               |
| Gross Amortized Cost | \$<br>1,952,037 |

At December 31, 2021, the Association held \$1,832,052 in certificates of deposit. The certificates of deposit outstanding at December 31, 2021, mature at various dates from 2022 through 2023 and yield interest at rates between 0.06% and 0.20%.

At December 31, 2021, the Association also held \$119,985 in a US Treasury Bill. The US Treasury Bill outstanding at December 31, 2021 matures in 2022.

The following table presents the fair value hierarchy for the balances of the investments of the Association measured at cost as of December 31, 2021:

|                                              | Level 1                    | Level 2 |          | L  | evel 3 | Total |                      |  |
|----------------------------------------------|----------------------------|---------|----------|----|--------|-------|----------------------|--|
| Certificates of Deposit<br>US Treasury Bills | \$<br>1,832,052<br>119,985 | \$      | -<br>-   | \$ | -<br>- | \$    | 1,832,052<br>119,985 |  |
| Total Investments                            | \$<br>1,952,037            | \$      | <u>-</u> | \$ |        | \$    | 1,952,037            |  |

#### NOTE 6 - COVID-19 PANDEMIC

During the year ended December 31, 2021, a pandemic caused by the coronavirus (COVID-19) has had a significant detrimental impact on the United States economy. As a result, economic uncertainties have arisen which could negatively impact revenue for the Association. Other financial impacts such as bad debt losses, contract modifications, inadequate reserve funding, or other unforeseen circumstances could occur.

#### NOTE 7 – ACCOUNTS RECEIVABLE

Accounts and other receivables consisted of the following at December 31, 2021 and 2020:

|                                       | 2021          | 2020 |          |  |
|---------------------------------------|---------------|------|----------|--|
| Assessments Receivable                | \$<br>48,555  | \$   | 84,946   |  |
| Fees Receivable                       | 105,246       |      | 55,237   |  |
| Fines Receivable                      | 7,297         |      | 31,221   |  |
| Other Receivable                      | 18,144        |      | 140      |  |
| Commercial Assessments Receivable     | <br>          |      | 1,277    |  |
| Total Accounts Receivable             | 179,242       |      | 172,821  |  |
| Less: Allowance for Doubtful Accounts | <br>(71,787)  |      | (77,741) |  |
| Total Net Receivables                 | \$<br>107,455 | \$   | 95,080   |  |

Total bad debt expense for the years ended December 31, 2021 and 2020, was (\$5,576) and \$20,830, respectively. At December 31, 2021 and 2020, an allowance for doubtful accounts for Accounts Receivable was recorded in the amount of \$71,787 and \$77,741, respectively. Accounts Receivable past due greater than 90 days at December 31, 2021 and 2020, totaled \$143,174 and \$155,278, respectively. The Association could incur losses, up to the full amount of the receivables.

#### **NOTE 8 – MEMBER ASSESSMENTS**

Association members are subject to annual assessments, billed on a quarterly basis, to provide funds for the Association's operating expenses and major repairs and replacements. During 2021, the combined annual assessment was \$552, payable in quarterly installments of \$138. Assessment revenue allocated to the operating and reserve funds is recognized as the related performance obligation is satisfied at transaction amounts expected to be collected. The Association's performance obligation related to its annual assessments billed on a periodic basis is satisfied over time on a daily pro-rata basis using the input method. Assessments receivable at the balance sheet date are stated at the amounts expected to be collected from outstanding assessments from homeowners.

The Association's policy is to retain legal counsel and place liens on the properties of homeowners whose assessments are thirty days or more delinquent. Any excess assessments at year end are retained by the Association for use in the succeeding year. There is no maximum annual assessment defined in the Association's governing documents.

At December 31, 2021, the Association had delinquent assessments of \$48,555. It is the opinion of the Board of Directors that the Association will ultimately prevail against the majority of the homeowners with delinquent assessments.

The Association treats uncollectible assessments as variable consideration. Methods, inputs, and assumptions used to evaluate whether an estimate of variable consideration is constrained include consideration of past experience and susceptibility to factors outside the Association's control. The balances of assessments receivable as of the beginning and end of the year are \$84,946 and \$48,555, respectively.

#### NOTE 9 – WATER CONSERVATION FUND COMMITMENTS

The Association entered into a settlement agreement with the Arizona Department of Water Resources under the Third Management Plan. The arrangement stipulates that the Association shall contribute \$20,000 annually, beginning July 1, 2001 to a Water Conservation Fund. The Dobson Association's agreement with the Arizona Department of Water Resources carries the Fund and the annual contribution forward until replaced by the Fourth Management Plan on January 1, 2023. The use of the funds is restricted to the purposes set out in the agreement. The Association is prohibited from spending money from the fund unless the expenditure is first approved, in writing, in a timely manner by a representative of the Arizona Department of Water Resources. The Stipulation and Order on Review, resolves all issues raised by the Association in its application for administrative review and eliminates any liability the Association may have had under the Second Management Plan Stipulation for having exceeded its yearly water allotments in some years.

#### **NOTE 10 – INCOME TAXES**

The Association has received from the Internal Revenue Service an exemption from federal income taxes under Section 501(c)(4) of the Internal Revenue Code for exempt function income earned. A provision is made in the financial statements for income taxes on unrelated trade or business income earned, when required.

#### **NOTE 11 – PROPERTY AND EQUIPMENT**

Depreciable Property and Equipment in use as of December 31, 2021 and 2020, consisted of the following:

|                                | 2021 |             | <br>2020        |
|--------------------------------|------|-------------|-----------------|
| Equipment                      |      |             |                 |
| Administration                 | \$   | 123,814     | \$<br>123,814   |
| Recreation                     |      | 95,179      | 89,917          |
| Lake Maintenance               |      | 260,038     | 234,538         |
| Common Area Maintenance        |      | 133,053     | 118,298         |
| Total Equipment                |      | 612,084     | 566,567         |
| Vehicles                       |      | 249,641     | 249,641         |
| Buildings and Improvements     |      | 6,426,433   | <br>6,186,177   |
| Total Property and Equipment   |      | 7,288,158   | 7,002,385       |
| Less: Accumulated Depreciation | -    | (4,864,428) | <br>(4,597,090) |
| Net Property and Equipment     | \$   | 2,423,730   | \$<br>2,405,295 |

Depreciation expense for the years ended December 31, 2021 and 2020, was \$267,338 and \$271,767, respectively. The Association also reported Property and Equipment in Process that was not in use as of December 31, 2021 and 2020, with a value of \$0 and \$10,286, respectively.

#### NOTE 12 - RESERVE FOR ASSET REPLACEMENT FUND EXPENDITURES

The following major repairs and/or replacements were paid out of reserve for asset replacement funds specifically set aside for such purposes for the years ended December 31, 2021 and 2020:

|                                                               | <br>2021                 | <br>2020                |  |  |  |
|---------------------------------------------------------------|--------------------------|-------------------------|--|--|--|
| Purchase of Property & Equipment<br>Major Repair Expenditures | \$<br>275,487<br>746,406 | \$<br>392,046<br>98,624 |  |  |  |
| Major Reserve Fund Expenditures                               | \$<br>1,021,893          | \$<br>490,670           |  |  |  |

#### NOTE 13 – TRANSFERS TO RESERVE FOR ASSET REPLACMENT FUND

The Association is accumulating funds for future major repairs and replacements; at December 31, 2021, these funds were \$2,215,689. The annual provision to the reserve funds is determined by the Board of Directors and is based, in part, on projected reserve expenses derived in a Reserve Study completed in 2021, by a licensed contractor. The study provides an independent estimate of the future major repair and replacement costs of buildings, improvements and related equipment. The reserve for asset replacement fund represents funds restricted by the Board to meet these anticipated expenses. The funds set aside each year are generated from member assessments, net of operating expenses, and other net revenues. These funds are held in various short and long-term investments and are generally not available for operating purposes.

Actual expenditures may vary from the estimated amounts determined by the study, and the variations may be material. Therefore, amounts accumulated in the reserve for asset replacement fund may not be adequate to meet future needs. If additional funds are needed, however, the Association may increase regular assessments, levy special assessments, subject to member approval, or may delay major repairs and replacements until funds are available. During the years ended December 31, 2021 and 2020, the Association contributed \$540,007 and \$376,000, respectively, to the Reserve for Asset Replacement Fund.

#### NOTE 14 – OPERATING LEASE OBLIGATION

In March 2021, the Association entered into a lease for copier equipment. Under the terms of the lease, the Association will pay \$446.96 for 36 months. The Association paid a total of \$4,023 for minimum monthly lease payments related to the copier equipment in the current year.

The minimum future lease payments are as follows:

| Years Ending December 31,     |              |
|-------------------------------|--------------|
| 2022                          | \$<br>5,364  |
| 2023                          | 5,364        |
| 2024                          | <br>1,341    |
|                               | <br>_        |
| Total Future Minimum Payments | \$<br>12,069 |

#### NOTE 15 - CONCENTRATION OF CREDIT RISK

The Association's primary source of revenue is member assessments, which are earned on assessable lots or parcels located within a small geographic area. Member assessments and related receivables are subject to concentration of credit risk, given that they are primarily from a small geographical area, which can be impacted by similar economic conditions. Member assessments may be secured by liens upon a member's property or legal judgements. The Association monitors the collectability of these receivables and pursues collection as needed. Should the Association's collection efforts be unsuccessful, the Association could incur losses up to the full amount due. Management routinely assesses the collectability of these receivables and provides for an allowance for doubtful accounts.

The Association has net assessments and other receivables at December 31, 2021 and 2020, totaling \$107,455 and \$95,080, respectively, which are subject to a significant concentration of credit risk, given that the receivables are entirely within the homeowner association industry, and primarily from a small geographical area, which can be impacted by similar economic conditions.

The Association maintains its cash and investment deposits with various financial institutions. The Association places its cash deposits with financial institutions in checking, savings, money market accounts, which are secured by the Federal Deposit Insurance Corporation (FDIC) coverage up to \$250,000 for all accounts held in each financial institution. The Association also maintains investment accounts in a brokerage account, which are covered up to \$500,000, limited to \$250,000 for cash, by the Securities Investor Protection Corporation (SIPC). At various times, deposits with these financial institutions, designated as cash and cash equivalents and investments, may exceed insurance coverage provided by the Federal Deposit Insurance Corporation (FDIC), Securities Investor Protection Corporation (SIPC), or other types of insurance programs. In addition, CIT Bank mitigates the risk of loss for cash deposits held in Premiere Money Market accounts in excess of FDIC limits through the use of a Surety Bond.

#### **NOTE 16 – UNCERTAIN TAX POSITIONS**

The Association accounts for uncertain tax positions, if any, in accordance with FASB Accounting Standards Codification Section 740. In accordance with these professional standards, the Association recognizes tax positions only to the extent that Management believes it is "more likely than not" that its tax positions will be sustained upon IRS examination. Management believes that it has no uncertain tax position for the year ending December 31, 2021.

The Association believes that its income tax filing position will be sustained upon examination and does not anticipate any adjustments that would result in a material adverse effect on the Association's financial condition, net income or cash flows. Accordingly, the Association has not recorded any reserves, or related accruals for interest and penalties for uncertain tax positions at December 31, 2021.

The Association is subject to routine audits by taxing jurisdictions; however, there are no audits currently in progress for any tax periods. The Association believes it is no longer subject to income tax examinations by U.S. federal tax authorities for years before 2019, or by Arizona state tax authorities for years before 2018.

### THE DOBSON ASSOCIATION, INC.

SUPPLEMENTARY INFORMATION



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# THE DOBSON ASSOCIATION, INC. REQUIRED SUPPLEMENTARY INFORMATION ON FUTURE MAJOR REPAIRS AND REPLACEMENTS DECEMBER 31, 2021

The Board of Directors of The Dobson Association, Inc. authorized management to engage an independent consulting company to perform a Reserve Study to estimate the remaining useful lives and the replacement costs of the components of property and improvements. The study was performed in 2021 and is the basis for future requirements presented in this schedule. The reporting period for the study is January 1, 2022 through December 31, 2022. Replacement costs were based on the estimated costs to repair or replace the components at the end of their useful lives. The component amounts, reported in the fund balance column, were allocated based on the estimated current replacement cost for presentation purposes only, and are not specifically designated among the components. The Board of Directors has the discretion to expend the accumulated funds to the various components as required.

The following table presents significant information about the components of property and improvements:

|                                | Remaining    |                          | Replacement       |  |
|--------------------------------|--------------|--------------------------|-------------------|--|
|                                | Useful       | <b>Estimated Current</b> | Fund Balance      |  |
| Component                      | Life (Years) | Replacement Cost         | December 31, 2021 |  |
| Brookedge Estates Tennis Court | 0 to 44      | \$ 83,680                | \$ 25,308         |  |
| Dennis Kavanaugh Park          | 9 to 39      | 73,433                   | 22,209            |  |
| Dobson Pines Garden            | 4            | 9,300                    | 2,813             |  |
| General Common Area            | 0 to 19      | 474,296                  | 143,447           |  |
| General Common Area - Northern | 0 to 29      | 764,533                  | 231,226           |  |
| General Common Area - Southern | 0 to 31      | 347,796                  | 105,188           |  |
| La Casita: Clubhouse Interior  | 0 to 14      | 592,087                  | 179,071           |  |
| La Casita: Clubhouse Exterior  | 0 to 23      | 225,820                  | 68,297            |  |
| La Casita: Pool Area           | 0 to 17      | 457,322                  | 138,313           |  |
| La Casita: Recreation Center   | 0 to 48      | 841,883                  | 254,620           |  |
| Laguna Park                    | 1 to 29      | 405,078                  | 122,512           |  |
| Laguna Shores Tennis Courts    | 0 to 45      | 161,400                  | 48,814            |  |
| Lakes                          | 0 to 27      | 437,100                  | 132,197           |  |
| Los Altos: Clubhouse           | 0 to 19      | 165,380                  | 50,018            |  |
| Los Altos: Pool Area           | 0 to 18      | 406,820                  | 123,039           |  |
| Los Altos: Recreation Center   | 0 to 49      | 648,206                  | 196,044           |  |
| Maintenance Yard               | 0 to 24      | 483,486                  | 146,226           |  |
| Mini Park                      | 10 to 29     | 163,138                  | 49,340            |  |
| Rose Garden Park               | 13           | 5,000                    | 1,512             |  |
| Saratoga: Clubhouse            | 0 to 29      | 108,750                  | 32,890            |  |
| Saratoga: Pool Area            | 0 to 19      | 137,240                  | 41,507            |  |
| Saratoga: Recreation Center    | 0 to 46      | 316,868                  | 95,834            |  |
| Storage Yard                   | 0 to 11      | 17,400                   | 5,264             |  |
| Total                          |              | \$ 7,326,016             | \$ 2,215,689      |  |

See independent auditor's report.

|                                                   | Operating<br>Fund | Reserve for Asset<br>Replacement | Water<br>Fund | Capital<br>Fund | Total<br>2021 | Total<br>2020 |
|---------------------------------------------------|-------------------|----------------------------------|---------------|-----------------|---------------|---------------|
| REVENUES                                          |                   |                                  |               |                 |               |               |
| Homeowner Assessments                             | \$ 2,734,876      | \$ -                             | \$ -          | \$ -            | \$ 2,734,876  | \$ 2,733,672  |
| Commercial Assessments                            | 35,834            | -                                | -             | -               | 35,834        | 43,010        |
| Transfer and Disclosure Fees                      | 174,045           | -                                | -             | _               | 174,045       | 158,374       |
| Late Fees                                         | 26,344            | -                                | -             | _               | 26,344        | 24,748        |
| Legal Expense Fines                               | -                 | -                                | -             | _               | -             | 2,760         |
| Collection Fees Reimbursement                     | 20,273            | -                                | _             | _               | 20,273        | 29,354        |
| Dishonored Check Fees                             | 1,005             | _                                | _             | _               | 1,005         | 450           |
| License and ID Card Fees                          | 2,290             | _                                | _             | _               | 2,290         | 1,675         |
| CC&R Fines                                        | 20,052            | _                                | _             | _               | 20,052        | -             |
| Interest Income                                   | 355               | 725                              | 9             | 3,382           | 4,471         | 42,223        |
| Social Activities Income                          | 71,194            | ,25                              | _             |                 | 71,194        | 37,543        |
| Rental Registration Fees                          | 1,575             | _                                | _             | _               | 1,575         | 4,200         |
| 6                                                 |                   | -                                | -             | -               |               |               |
| Facility and Equipment Rental Income              | 18,403            | -                                | -             | -               | 18,403        | 5,480         |
| Preschool Tuition Income                          | 49,655            | -                                | -             | -               | 49,655        | 27,362        |
| Newsletter Advertising                            | 56,184            | -                                | -             | -               | 56,184        | 44,340        |
| LPV Water Revenue                                 | 92                | -                                | -             | -               | 92            | 1,102         |
| Dock Boat Slip Rental                             | 6,175             | -                                | -             | -               | 6,175         | 3,755         |
| Escrow Rush Fee                                   | 2,310             | -                                | -             | -               | 2,310         | 1,250         |
| Miscellaneous                                     | 606               |                                  |               |                 | 606           | 4,497         |
| TOTAL REVENUES                                    | 3,221,268         | 725                              | 9             | 3,382           | 3,225,384     | 3,165,795     |
| GENERAL AND ADMINISTRATIVE Admin Salaries & Wages | 376,459           | -                                | -             | -               | 376,459       | 466,159       |
| Bonus - Administration                            | 7,900             | _                                | -             | _               | 7,900         | 5,300         |
| Payroll Taxes                                     | 38,780            | _                                | -             | _               | 38,780        | 34,753        |
| Employee Benefits                                 | 29,963            | _                                | -             | _               | 29,963        | 35,316        |
| Workers Comp Insurance                            | 2,749             | _                                | -             | _               | 2,749         | 1,275         |
| Property & Liability Insurance                    | 82,786            | _                                | 752           | _               | 83,538        | 81,936        |
| Newsletter Production                             | 62,724            | _                                | _             | _               | 62,724        | 70,912        |
| Newsletter Distribution                           | 19,311            | _                                | _             | _               | 19,311        | 21,701        |
| Postage                                           | 29,426            | _                                | _             | _               | 29,426        | 20,183        |
| Printing                                          | 20,315            | _                                | _             | _               | 20,315        | 10,923        |
| IT Service                                        | 43,464            | _                                | _             | _               | 43,464        | 41,472        |
| Bank & Merchant Fees                              | 12,213            | 26                               | _             | 25              | 12,264        | 28,200        |
| Office Supplies                                   | 12,539            | _                                | _             | _               | 12,539        | 13,965        |
| Contract Services - Administration                | 103,947           | _                                | _             | _               | 103,947       | 4,365         |
| Collection Expenses                               | 28,001            | _                                | _             | _               | 28,001        | 31,175        |
| Miscellaneous Expenses                            | 1,961             | _                                | _             | _               | 1,961         | 5,040         |
| Property Taxes                                    | 116               | _                                | _             | _               | 116           | 12            |
| Attorney Fees                                     | 23,109            | _                                | _             | _               | 23,109        | 41,329        |
| Training & Travel - Admin                         | 12,896            | _                                | _             | _               | 12,896        | 9,110         |
| Office Equipment Rental & Maintenance             | 6,732             | _                                | _             | _               | 6,732         | 9,560         |
| Membership Fees                                   | 1,052             | _                                | _             | _               | 1,052         | 5,604         |
| Reserve Study                                     | 2,520             | -                                | -             | -               | 2,520         | 8,900         |
| Marketing                                         | 2,648             | -                                | -             | -               | 2,648         | 10,295        |
| Uniforms                                          | 1,049             | -                                | -             | -               | 1,049         | 1,223         |
| Website Development                               | 6,685             | _                                | _             | <u>-</u>        | 6,685         | 14,688        |
| coste 20. ctopillone                              | 0,003             |                                  |               |                 | 0,000         | 11,000        |

|                                    | Operating<br>Fund | Reserve for Asset<br>Replacement | Water<br>Fund | Capital<br>Fund | Total<br>2021 | Total<br>2020 |
|------------------------------------|-------------------|----------------------------------|---------------|-----------------|---------------|---------------|
| GENERAL AND                        |                   |                                  |               |                 |               |               |
| ADMINISTRATIVE (CONTINUED)         |                   |                                  |               |                 |               |               |
| Caliber Software & Support         | 15,627            | -                                | -             | -               | 15,627        | 14,395        |
| Southwest Access Video             | 16,613            | -                                | -             | -               | 16,613        | 8,340         |
| Adobe Software License             | 4,489             | -                                | -             | -               | 4,489         | 4,897         |
| Office Equipment Purchase          | 8,352             | -                                | -             | -               | 8,352         | 4,066         |
| COVID-19 Expenditures              | 2,478             | -                                | -             | -               | 2,478         | 5,752         |
| Dobson Ranch App                   | 15,588            | -                                | -             | -               | 15,588        | -             |
| Management Fee                     | 45,600            | -                                | -             | -               | 45,600        | _             |
| Income Tax Return Preparation Fee  | _                 | -                                | -             | _               | · -           | 1,500         |
| TOTAL GENERAL AND                  | -                 |                                  |               |                 |               |               |
| ADMINISTRATIVE                     | 1,038,092         | 26                               | 752           | 25              | 1,038,895     | 1,012,346     |
| BOARD OF DIRECTORS                 |                   |                                  |               |                 |               |               |
| Public Relations                   | 17,170            | _                                | _             | _               | 17,170        | 6,605         |
| Annual Meeting                     | 3,750             | _                                | _             | _               | 3,750         | 4,150         |
| Audit Fees                         | 16,322            | _                                | _             | _               | 16,322        | 18,500        |
| Monthly Meetings                   | 3,102             | _                                | _             | _               | 3,102         | 2,398         |
| Membership Expense                 | 405               | _                                | _             | _               | 405           | 363           |
| Computer Service                   | -                 | _                                | _             | _               | -             | 187           |
| Sponsorships                       | 3,450             | _                                | _             | _               | 3,450         | 1,000         |
| Electronic Voting                  | 12,098            | _                                | _             | _               | 12,098        | 11,984        |
| State Income Tax                   | 109               | _                                | _             | _               | 109           | 50            |
| TOTAL BOARD OF DIRECTORS           | 56,406            |                                  |               |                 | 56,406        | 45,237        |
| LAKES                              |                   |                                  |               |                 |               |               |
| Salt River Project - Water         | 28,471            | _                                | _             | _               | 28,471        | 26,879        |
| Maintenance and Repair             | 8,064             | _                                | _             | _               | 8,064         | 2,983         |
| Chemicals                          | 5,888             | _                                | _             | _               | 5,888         | 3,896         |
| Attorney Fees - Water Issues       | 7,566             |                                  | 546           | -               | 8,112         | 28,009        |
| Fish                               | 27,366            | -                                | 340           | -               | 27,366        | 26,941        |
| Aerators                           | 27,300            |                                  | <del>-</del>  | -               | 27,300        | 963           |
| Service and Testing                | 20,504            | -                                | -             | -               | 20,504        | 30,247        |
| Tools and Equipment                | 5,175             | -                                | -             | -               | 5,175         | 1,175         |
| Consulting Fees - Water            | 3,173             | -                                | 5,040         | -               | 5,040         | 1,1/3         |
| Irrigation Controller              | -                 | -                                | 3,040         | -               | 3,040         | -             |
| Sim Cards - Subscription - Water   |                   | _                                | 1,650         |                 | 1,650         |               |
| TOTAL LAKES                        | 103,034           | <del></del>                      | 7,236         | <del></del>     | 110,270       | 121,093       |
|                                    |                   |                                  |               |                 |               | <u> </u>      |
| LANDSCAPING/COMMON AREAS           |                   |                                  |               |                 |               |               |
| Landscape Salaries & Wages         | 283,697           | -                                | -             | -               | 283,697       | 202,608       |
| Bonus - Landscape                  | 5,700             | -                                | -             | -               | 5,700         | 4,650         |
| Payroll Taxes - Landscape          | 22,968            | -                                | -             | -               | 22,968        | 14,767        |
| Employee Benefits - Landscape      | 48,145            | -                                | -             | -               | 48,145        | 32,615        |
| Workers Comp Insurance - Landscape | 6,268             | -                                | -             | -               | 6,268         | 2,836         |
| Outside Contractors                | 16,161            | -                                | -             | -               | 16,161        | 14,020        |
| Irrigation Systems                 | 23,889            | -                                | -             | -               | 23,889        | 20,696        |
| Trees & Shrubs                     | 22,519            | -                                | -             | -               | 22,519        | 1,797         |
| Tree Triming & Service             | 48,271            | -                                | -             | -               | 48,271        | -             |
| Seasonal Plants                    | 6,541             | -                                | -             | -               | 6,541         | 6,515         |

|                                    | Operating<br>Fund | Reserve for Asset<br>Replacement | Water<br>Fund | Capital<br>Fund | Total<br>2021 | Total<br>2020 |
|------------------------------------|-------------------|----------------------------------|---------------|-----------------|---------------|---------------|
| LANDSCAPING/COMMON                 |                   |                                  |               |                 |               |               |
| AREAS (CONTINUED)                  |                   |                                  |               |                 |               |               |
| Fertilizer/Pesticide/Herbicide     | 8,536             | -                                | -             | -               | 8,536         | 5,641         |
| Overseeding                        | 15,171            | -                                | -             | -               | 15,171        | 10,660        |
| Tools & Equipment - Landscape      | 14,834            | -                                | -             | -               | 14,834        | 6,639         |
| Uniforms - Landscape               | 3,231             | -                                | -             | -               | 3,231         | 3,482         |
| Training & Travel - Landscape      | 318               | -                                | -             | -               | 318           | 352           |
| TOTAL LANDSCAPING/                 |                   |                                  |               |                 |               |               |
| COMMON AREAS                       | 526,249           |                                  | <u>-</u>      |                 | 526,249       | 327,278       |
| MAINTENANCE                        |                   |                                  |               |                 |               |               |
| Maintenance Salaries & Wages       | 209,059           | _                                | _             | -               | 209,059       | 304,037       |
| Bonus - Maintenance                | 3,850             | _                                | _             | -               | 3,850         | 4,750         |
| Payroll Taxes - Maint              | 17,052            | _                                | _             | -               | 17,052        | 19,053        |
| Employee Benefits - Maint          | 20,684            | _                                | _             | -               | 20,684        | 28,636        |
| Workers Comp Insurance - Maint     | 5,389             | _                                | _             | -               | 5,389         | 3,412         |
| Fence Maintenance & Repair         | 865               | _                                | _             | -               | 865           | 30            |
| Janitorial Service & Supplies      | 35,161            | _                                | _             | -               | 35,161        | 28,561        |
| Vehicle Maintenance & Repair       | 28,414            | _                                | _             | -               | 28,414        | 22,987        |
| Supplies                           | 10,477            | _                                | _             | -               | 10,477        | 12,264        |
| Building Maintenance & Repair      | 10,109            | _                                | _             | -               | 10,109        | 9,791         |
| Outside Contractors                | 5,981             | _                                | _             | -               | 5,981         | 1,279         |
| Tools & Equipment - Maint          | 6,751             | _                                | _             | -               | 6,751         | 8,838         |
| Equipment & Maintenance Repair     | 9,452             | _                                | _             | -               | 9,452         | 4,906         |
| Fence Replacement Co-Share         | 24                | _                                | _             | -               | 24            | -             |
| Common Area Maintenance & Repair   | 28,357            | _                                | _             | -               | 28,357        | 35,634        |
| Tables & Benches                   | 132               | _                                | _             | -               | 132           | -             |
| Locks/Keys/Signage                 | 11,231            | _                                | _             | -               | 11,231        | 8,098         |
| Uniforms - Maint                   | 2,959             | _                                | _             | -               | 2,959         | 2,593         |
| Training & Travel - Maint          | 59                | _                                | _             | -               | 59            | 1,140         |
| Electrical Maintenance & Repair    | 7,077             | 80                               | _             | -               | 7,157         | 5,869         |
| Pool Maintenance                   | 34,994            | -                                | _             | _               | 34,994        | 42,361        |
| Pool Chemicals                     | 12,153            | _                                | _             | _               | 12,153        | 15,099        |
| Deferred Maintenance               | ,                 | _                                | _             | -               | ,             | 77,384        |
| Water Conservation MR&R Expense    | 5,010             | _                                | _             | _               | 5,010         | -             |
| TOTAL MAINTENANCE                  | 465,240           | 80                               |               |                 | 465,320       | 636,722       |
| PRESCHOOL                          |                   |                                  |               |                 |               |               |
| Preschool Salaries & Wages         | 39,646            |                                  |               |                 | 39,646        | 39,249        |
| Bonus - Preschool                  | 1,200             | -                                | -             | -               | 1,200         | 1,200         |
|                                    | 3,377             | -                                | -             | -               | 3,377         |               |
| Payroll Taxes - Preschool          |                   | -                                | -             | -               |               | 2,772         |
| Employee Benefits - Preschool      | 8,154             | -                                | -             | -               | 8,154         | 7,855         |
| Workers Comp Insurance - Preschool | 513               | -                                | -             | -               | 513           | 182           |
| Insurance & Permits                | 4,741             | -                                | -             | -               | 4,741         | 2.000         |
| Supplies TOTAL PRESCUON            | 2,758             |                                  | <u> </u>      |                 | 2,758         | 2,099         |
| TOTAL PRESCHOOL                    | 60,389            |                                  | <u> </u>      |                 | 60,389        | 53,357        |

|                                     | Operating | Reserve for Asset | Water    | Capital | Total     | Total     |
|-------------------------------------|-----------|-------------------|----------|---------|-----------|-----------|
| _                                   | Fund      | Replacement       | Fund     | Fund    | 2021      | 2020      |
| RECREATION CENTERS AND POOL         |           |                   |          |         |           |           |
| Recreation Salaries & Wages         | 258,541   | -                 | -        | -       | 258,541   | 258,570   |
| Bonus - Recreation                  | 2,500     | -                 | -        | -       | 2,500     | 2,500     |
| Payroll Taxes - Recreation          | 21,179    | -                 | -        | -       | 21,179    | 18,570    |
| Employee Benefits - Recreation      | 13,721    | -                 | -        | -       | 13,721    | 15,695    |
| Workers Comp Insurance - Recreation | 6,337     | -                 | -        | -       | 6,337     | 3,927     |
| Recreation/Sports Supplies          | 2,402     | -                 | -        | -       | 2,402     | 1,676     |
| Items - Under Reserve Threshold     | 12,680    | -                 | -        | -       | 12,680    | 4,904     |
| License & ID Cards                  | 362       | -                 | -        | -       | 362       | 35        |
| Uniforms - Recreation               | 2,847     | -                 | -        | -       | 2,847     | 1,777     |
| Training & Travel - Recreation      | 3,264     | -                 | -        | -       | 3,264     | 2,095     |
| Recreation Center Events            | 41,314    | -                 | -        | -       | 41,314    | 18,272    |
| Event Signage                       | 5,007     | -                 | -        | -       | 5,007     | 10,003    |
| Tennis Supplies                     | 780       | -                 | -        | -       | 780       | 2,683     |
| Insurance & Permits                 | 1,040     | -                 | -        | -       | 1,040     | 1,779     |
| Contract Services - Recreation      | 26        | -                 | -        | -       | 26        | 1,720     |
| Instructor Fees                     | 548       | _                 | -        | -       | 548       | 871       |
| Software Maintenance                | 8,323     | _                 | -        | -       | 8,323     | 4,489     |
| HO Event Officer Fees               | -         | _                 | -        | -       | -         | 16:       |
| Office Equipment Purchase           | 32        | _                 | -        | -       | 32        | 894       |
| Mileage Reimbursement               | 289       | _                 | -        | -       | 289       |           |
| TOTAL RECREATION CENTERS AND POOL   | 381,192   |                   |          | -       | 381,192   | 350,63    |
| UTILITIES                           |           |                   |          |         |           |           |
| City Water                          | 132,328   | _                 | -        | -       | 132,328   | 168,573   |
| Electricity                         | 65,394    | _                 | -        | -       | 65,394    | 55,093    |
| Telephone                           | 36,801    | _                 | -        | -       | 36,801    | 35,87     |
| Solid Waste                         | 16,414    | -                 | -        | -       | 16,414    | 18,31     |
| Waste Water                         | 5,771     | _                 | -        | -       | 5,771     | 10,87     |
| Natural Gas                         | 745       | _                 | -        | -       | 745       | 940       |
| TOTAL UTILITIES                     | 257,453   |                   |          | -       | 257,453   | 289,663   |
| OTHER EXPENDITURES                  |           |                   |          |         |           |           |
| Watercraft                          | 2,287     | -                 | -        | -       | 2,287     | 142       |
| Depreciation                        | 267,338   | -                 | -        | -       | 267,338   | 271,76    |
| Bad Debt Expense                    | (5,576)   | -                 | -        | -       | (5,576)   | 20,830    |
| Loss on Asset Disposal              | -         | -                 | -        | -       | -         | 478       |
| Water Conservation Fund Expenses    | -         | -                 | 5,027    | -       | 5,027     | 12,890    |
| Capital Fund Expenses               | -         | -                 | -        | -       | -         | 42,289    |
| Reserve Fund Expenses               | -         | 746,406           | -        | -       | 746,406   | 98,624    |
| TOTAL OTHER EXPENDITURES            | 264,049   | 746,406           | 5,027    | -       | 1,015,482 | 447,020   |
| TOTAL EXPENSES                      | 3,152,104 | 746,512           | 13,015   | 25      | 3,911,656 | 3,283,347 |
| CCESS REVENUES (EXPENSES)           | 69,164    | (745,787)         | (13,006) | 3,357   | (686,272) | (117,552  |

|                                          | Operating<br>Fund | Reserve for Asset Replacement | Water<br>Fund | Capital<br>Fund | Total<br>2021 | Total 2020   |
|------------------------------------------|-------------------|-------------------------------|---------------|-----------------|---------------|--------------|
| FUND BALANCES, BEGINNING OF YEAR         | 3,670,801         | 2,696,956                     | 21,191        | 795,583         | 7,184,531     | 7,302,083    |
| TRANSFERS BETWEEN FUNDS                  |                   |                               |               |                 |               |              |
| Capitalized Fixed Asset Transfers        | 275,487           | (275,487)                     | -             | -               | -             | -            |
| Contributions To Reserves                | (440,000)         | 540,007                       | -             | (100,007)       | -             | -            |
| Contributions to Capital Fund            | (337,540)         | -                             | -             | 337,540         | -             | -            |
| Contributions to Water Conservation Fund | (20,000)          | -                             | 20,000        | -               | -             | -            |
| TOTAL TRANSFERS BETWEEN FUNDS            | (522,053)         | 264,520                       | 20,000        | 237,533         |               |              |
| FUND BALANCES, END OF YEAR               | \$ 3,217,912      | \$ 2,215,689                  | \$ 28,185     | \$ 1,036,473    | \$ 6,498,259  | \$ 7,184,531 |